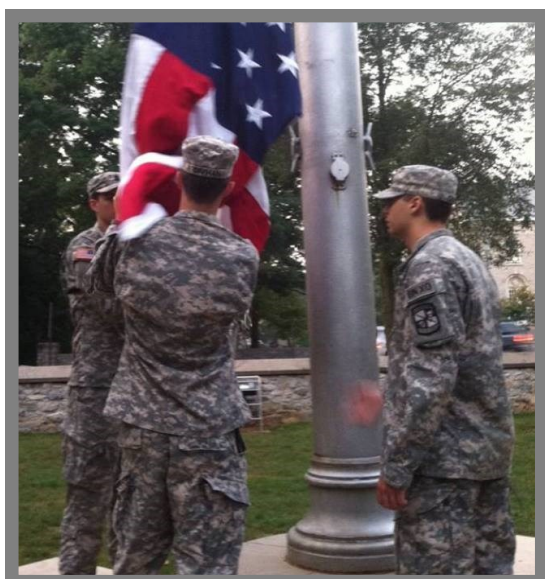


# THE LEADER

April 2014





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LTC Paul B. Culberson

Professor of Military Science

It is truly an honor to have been assigned as the Professor of Military Science for the Blue Mountain Battalion. It is a privilege and honor that I do not take lightly. Developing future leaders is without question the best and most important job in our Army. I am also extremely grateful to have the opportunity to work with such a professional and dedicated group of Cadre as we continue to serve the Army through the development of our future Army officers.

People always ask me, "Why did you decide to serve in the military?" I would answer that question this way. There are many ways that a person can serve this great nation. A nation that provides so many opportunities to its citizens. Many of which who don't realize how fortunate they truly are. I grew up watching my father serve honorably in the Air Force and through his example learned what it truly meant to sacrifice and give more of one's self for the greater good. I learned from him at an early age that you don't have to raise your right hand and swear an oath to defend the constitution; you just have to respect those that have. And just like my father and many other brave young men and women before me, I choose to serve through the military because that is what I was called to do. Through my parents and my service in the Army I have learned and committed myself to a core set of values that some people today may think old fashioned. Values like... honor, integrity, personal sacrifice and dedication. So, why do I serve? I serve out of respect for the legacy handed down by those who served before me. I serve out of respect for the legacy which I will in turn leave to those who will continue to protect America and our way of life long after I am gone. I serve for the Cadets which make up the Blue Mountain Battalion. They are the future of our Army and the future of our Nation.

Let me close by acknowledging the hard work and dedication of our Cadets. The level of enthusiasm they demonstrate on a daily basis and eagerness to make this organization better is awe-inspiring. Their ability to think critically, communicate effectively and solve complex problems sets them apart from their peer group, and it is recognized at Cadet Command. As testament, this summer the Blue Mountain Battalion will see eight Cadets traveling abroad through the Army's Cultural Understanding Language Proficiency Program. Locations include Greece, France, Czech Republic, Bulgaria, Togo, Dominica, Spain, and Cape Verde. One Cadet will take part in a two month Asia/Pacific internship based out of Hawaii. Five Cadets have been selected to take part in Cadet Troop Leader Training. The battalion also has two Cadets attending Air Assault School, one Cadet attending Airborne School and another attending Northern Warfare School in Alaska. Thirteen Cadets will attend the Leadership Development and Accessions Course and another six will attend the Leadership Training Course at FT. Knox, KY. This year we have more Cadets attending summer training than we have had in the past ten years. This is a result of the dedication and professionalism of our Cadets and their continued drive for excellence.

Again, I want to say how humbled I am to be here at Dickinson College and a part of this fantastic community and family. Thank you all for the support you have provided to this program and to the future leaders of our Army.

**Take the Mountain!**



As another school year closes, I am looking to enjoy this upcoming summer and wish the best to all and a safe return. I am also thinking about next year and the new semester it brings. Although our planning conference is past and a schedule set, I am always mindful as to how we may attract the best and brightest for the next generation and how we may develop them and all of our Cadets into future leaders in our Army.

This is truly a joint effort as we cannot simply make leaders. It is an understanding and application of a value system, The U.S. Army values:

**Loyalty**

Bear true faith and allegiance to the U.S. constitution, the Army, and other Soldiers. A loyal Soldier is one who supports the leadership and stands up for fellow Soldiers.

**Duty**

Fulfill your obligations, accept responsibility for your own actions and those entrusted to your care. Doing your duty means more than carrying out your assigned tasks. Duty means being able to accomplish tasks as part of a team. The work of the U.S. Army is a complex combination of missions, tasks and responsibilities — all in constant motion. Our work entails building one assignment onto another.

**Respect**

Rely upon the golden rule.

Respect is what allows us to appreciate the best in other people. Respect is trusting that all people have done their jobs and fulfilled their duty. And self-respect is a vital ingredient with the Army value of respect, which results from knowing you have put forth your best effort. The Army is one team and each of us has something to contribute.

**Selfless Service**

Put the welfare of the nation, the Army, and your subordinates before your own. Selfless service is larger than just one person. In serving your country, you are doing your duty loyally without thought of recognition or gain. The basic building block of selfless service is the commitment of each team member to go a little further, endure a little longer, and look a little closer to see how he or she can add to the effort.

**Honor**

Honor is a matter of carrying out, acting, and living the values of respect, duty, loyalty, selfless service, integrity and personal courage in everything you do.

**Integrity**

Do what is right, legally and morally. Be willing to do what is right even when no one is looking. Integrity is a quality you develop by adhering to moral principles. It requires that you do and say nothing that deceives others. As your integrity grows, so does the trust others place in you. The more choices you make based on integrity, the more this highly prized value will affect your relationships with family and friends, and, finally, the fundamental acceptance of yourself.

**Personal Courage**

Facing fear, danger or adversity (physical or moral). Personal courage has long been associated with our Army. With physical courage, it is a matter of enduring physical duress and at times risking personal safety. Facing moral fear or adversity may be a long, slow process of continuing forward on the right path, especially if taking those actions is not popular with other.

These values provide a foundation towards a strong character. We must also realize that we are not perfect, but have the desire to strive for excellence.

*De Oppresso Liber*



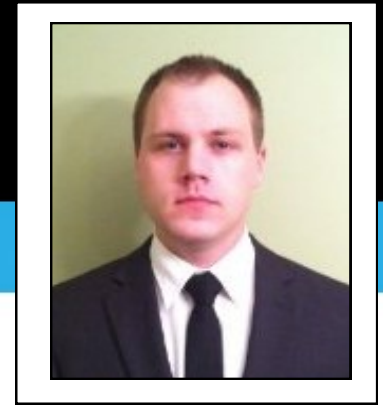
CPT Thomas D. Andersen  
Assistant Professor of Military Science

Hello Blue Mountain Battalion! My name is Captain Tom Andersen, my family and I moved to Carlisle from Wasilla, Alaska in May of 2013. I have served in the U.S. Army for the past 17 years. I enlisted at age 24 as a Military Police Soldier and upon completion of training I was assigned to 519<sup>th</sup> MP Battalion Fort Polk, LA. I served as a Military Police team member, Military Police Team Leader and Military Police Investigator. In 1999, I was reassigned to Chievres Airbase, Belgium where I served as a Military Police Desk Sergeant, Squad Leader and Platoon Sergeant with additional duties as Principal Security Detail Coordinator. In 2002, I deployed with Central Command Forward in support of OPERATION ENDURING FREEDOM as the Military Police Liaison for six months. Later that year I was reassigned to U.S. Army Recruiting Command where I served as a detailed Recruiter and Station Commander before being selected to Officer Candidate School Fort Benning, Georgia. Upon completing OCS I attended Field Artillery Basic Course at Fort Sill, Oklahoma. Then assigned to 1-25 Infantry Division in Fort Wainwright, Alaska where I served as the Task Force Fire Support Officer and Targeting Officer for 1-24 Infantry and a Platoon Leader for 2-8 Field Artillery. During my tour with 1-25 Infantry Division I deployed in support of OPERATION IRAQI FREEDOM for one year. In 2010, I attended the Field Artillery Captains Career Course at Fort Sill, Oklahoma. Upon completion of the Career Course I was selected for Recruiting Command where I served as the Company Commander for U.S. Army Recruiting Alaska for the past two years.

My civilian education includes a Bachelors in Organizational Theory and Business Management from George Fox University and a Masters in Religious Studies from Liberty University.

It is a true honor to have been selected to serve as the Assistant Professor of Military Science for the Blue Mountain Battalion at Dickinson College.





## Blue Mountain Battalion Recruiting Operations

The recruiting arm of the Blue Mountain Battalion has been very busy this semester. We started the semester with the pre-orientation meet and greet and barbeque where we hosted the incoming scholarship Cadets, Parents, and interested students. This event was very well attended and the upper class Cadets led an informative discussion about life as a Cadet in the BMB. With 9 scholarship Cadets and 32 interested fully participating Cadets, the Class of 2017 is off to a great start.

Myself and Mr. Ryan Dimm (BMB Class of 2008) attended open houses at Dickinson, Millersville, Gettysburg and Penn State University Harrisburg with outstanding support from Cadets. We currently have 106 Cadets in the program, the largest total in the past 9-10 years. I attribute this to the super reputation our program has, due in large part to our Cadets and alumni who promote our program every day in all they do. Students want to be part of an organization that has high standards, a high level of esprit-de-corps and participants with solid ethics and moral character.

Recruiting never stops, we are currently seeking a few more sophomore candidates that we think have the right stuff and would be interested in attending the Leader's Training Course at Ft. Knox this coming summer. In addition we are conducting interviews and information sessions with prospects for the Class of 2018. All Cadets are encouraged to do their part to recruit the best and brightest to join our program, and as the face of the program, Cadets are our best recruiters! So I challenge all of you to talk to your friends and spread the word about all the great things the BMB is doing. Balancing ROTC with other college activities is not easy but well worth the result of commissioning as a 2<sup>nd</sup> Lieutenant in the greatest fighting force in the world.





## Bialek, Brady D.



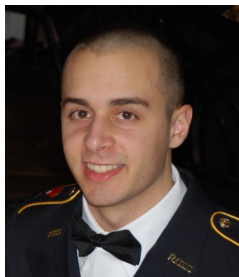
Army ROTC at a liberal arts institution like Dickinson College has afforded me countless opportunities. After four years of ROTC I have become a stronger leader, scholar, Soldier, and citizen. I feel prepared to enter both the US Army Reserves as a second lieutenant and the civilian workforce in whatever career comes my way. I have traveled to the Marshall Islands through the Cultural Understanding and Language Program (CULP). I was able to study abroad in Beijing, China for a semester and strengthen my Chinese language skills, and I grew as a future officer through my time at Ft. Lewis for my Leader Development and Assessment Course (LDAC) last summer.

## Bolton, Timothy R.



My experience in ROTC has brought me a long way in the last few years. I always planned to join the Army, but knew nothing about the ROTC program until my Dad and brothers suggested I explore it before enlisting as they did. This has become, without a doubt, one of the best decisions I have ever made. The program has given me numerous opportunities to better myself, including my training in tactics and leadership needed to pass LDAC and become a successful Officer. The people I have met here have been invaluable to my progression; from the Cadre, past and present, who have invested their interest in my success; to the friends I have made, who prove that the Army is not just a career choice, but a team, that is dependent on the successes of each other. ROTC has provided me with a Platoon Leader position with the branch of my choice (Signal Corps) in the National Guard, while continuing to teach me the attributes of an Officer. My involvement in ROTC has changed me for the better, in every way, and I am eternally grateful to everyone who helped to make it happen.

## Canali, Kenneth A.



My time spent with Dickinson College ROTC has been a great one. Throughout my four years here I have met amazing people, learned interesting things, and developed both as a leader and as a person. My ROTC experience is full of notable highlights such as Airborne School, Ranger Challenge, and various other training events. If I had to describe ROTC in only a single word, "development" is the word that I would chose to use. To me that is what ROTC is all about: developing individuals to become leaders, critical thinkers, and better all-around citizens.

## Connard, Bradley T.





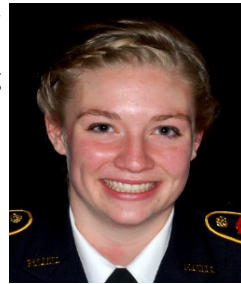
## Cowman, Scott D.



ROTC has truly been unlike any other course offered at Dickinson College. While getting up every morning around 06:00 wasn't always easy, the experiences and friendships that came as a result made all of the hard work worth it. After studying abroad in Bremen, Germany for a semester, I knew that I wanted to eventually make my way back to Germany with the Army. I was very lucky in finding a Military Intelligence position in the reserve component of European Command which is based out of my home state of Massachusetts. I am extremely grateful for all of the amazing opportunities ROTC at Dickinson College has provided me with, and look forward to re-

turning someday as an alumni.

## Crutchfield, Sydney L.



Between junior and senior year, all aspiring officers in Army ROTC must take part in Warrior Forge, or better known as LDAC. LDAC is 28 days long and has for many years been held in Fort Lewis, WA. The course is being moved to Fort Knox, KY. Also at Fort Knox, the Leaders Training Course (LTC) is held. I have personally participated in both of these courses. LTC is used to train cadets who began ROTC a year or two into college. Most cadets begin with ROTC freshman year, but those who may not know immediately that they want a career in the Army can be sent to LTC. LTC is less stressful mentally than LDAC, however it puts a different strain on the cadet. LTC is essentially a watered down Basic Training. Cadets are taught how to exist in a larger group. They are taught how to be soldiers first and leaders second. There is leadership training at LTC, but the main aim is to give cadets a taste of the army in order for them to see if it is really something they would be interested in, and to catch them up on the previous year or two in ROTC they have missed. The camp is led by drill sergeants and the environment is rather stressful. Cadets are expected to memorize various Army mottos and can be called on, in front of everyone, to recite any of these at any time. The main similarities between LTC and LDAC are the activities the cadets participate in, such as weapons qualification, Land Navigation, fitness tests, and much more. Specific to LDAC is the water confidence course, Patrolling, and CBRN. While LTC focuses on training, LDAC focuses on assessment, although, this year there was a fair amount of training at LDAC as well. The stress for the most part at LDAC is the pressure to perform well in front of your peers and cadre. The grades you receive at LDAC directly affect your OML score during accessions. For those cadets who want active duty, this is a huge deal. How cadets perform will directly influence their future for the next four plus years. While what you are doing may not be ideal, your attitude to the circumstances and the people you are with, determine the type of experience you will have. It is possible to get stuck with people who make training miserable, but it is also quite possible to thoroughly enjoy the experience because of your fellow cadets. It depends on your attitude and a little bit of luck. While at each course, I learned numerous skills that will help me to excel in my future careers with the army and elsewhere. I have had countless positive experiences within the army and look forward to many more. Those that have been less than pleasant, have shaped me into the cadet and person I am today and have made me appreciate the enjoyable periods that much more.





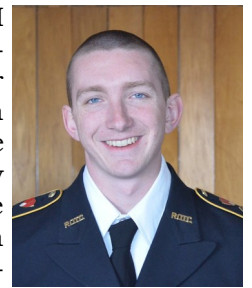


## Denlinger, Mitchell R.



Throughout the last 4 years in ROTC my experience has been filled with a busy schedule, fun training exercises and the ability to form solid friendships. Although my schedule got very busy at times balancing school, ROTC and other extra-curricular activities, I was able to learn a lot about myself and develop time management skills. Not only did I get good training from the Blue Mountain Battalion during field training exercises where we ran paintball oriented missions, we also were able to participate in confidence and obstacle courses.

## Flick, Alex J.



My time in Army ROTC at the Blue Mountain Battalion has been a fantastic experience. I am so blessed to have been given an opportunity to participate in such a wonderful organization. From the very beginning as a freshman and all the way through till senior year, I have been stretched and challenged into the person I am now. In my freshman year, I thought that I would check out the whole ROTC thing and get a feel for how the program was run. From the very first time we met as a Battalion, I was hooked. I was very excited about the opportunity to one day serve my country as an officer and this is where I would learn how to do just that. Freshman year I learned the basics; how to march in cadence, the structure of the Army, time management and so on. Sophomore year I started to get more responsibility within the Battalion by taking leadership roles such as Team Leader and even Squad Leader. I started to learn how to develop an OPORD, shadowed MSIII's during PT and the basics of different tactical missions such as attack and ambush. This all lead up to my junior year as an MSIII where all the attention was on me and my fellow classmates. I was expected to be able to lead formations, turn around OPORDs to my squad/platoon and even write an OPORD. This was all done to get me ready for LDAC. LDAC is the all-encompassing 29 day training at FT. Lewis-McChord, Washington where all three years of my training with the Blue Mountain Battalion would be tested. This was an eye-opening experience due to the fact that I was placed in front of other cadets who I had never met before and was expected to lead them. I was tested on things ranging from Land Navigation, Confidence Course, and STX lanes. These proved to be challenging which is good because I ultimately grew from the experience and learned more about myself. I learned that you must be confident in yourself and take charge when you're in charge. Also, when you know the information, don't be hesitant about it and be assertive in your training. Don't be afraid to put yourself out there even if you know you're going to fail. I am very excited about taking my experience with the BMB and ROTC as a whole and to start my career as an Army Officer.

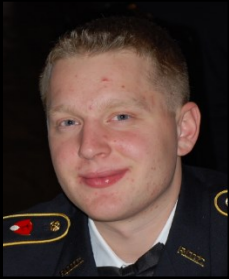
## Golonka, David A.



My experience in ROTC has been unforgettable. I earned a contract at the end of my sophomore year and decided that I would like to serve in the U.S. Army Reserves after graduating college. ROTC has uniquely enhanced my college experience. The program has allowed me to meet various Officers, both American and international, from the War College. The relationships I have formed with many of these Officers has enhanced my own training. The unique opportunity to participate in events with the War College has helped me to see what possible career paths I could take in the Army. Furthermore, ROTC enabled me to study abroad in Copenhagen, Denmark. In Copenhagen I was afforded the opportunity to attend classes at the Royal Danish Military Academy. This opportunity helped me to build a relationship with the Royal Danish Army that I can take into the future. In conclusion, ROTC has been important in forming my career choices; it has helped me understand the meaning of leadership and given me the opportunity to meet inspiring people.



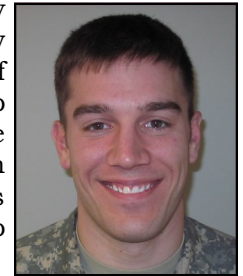
## Hayes, Weston M.



ROTC has been an integral part of my education. This rigorous program has provided me the discipline to excel in all aspects of my life. I have been fortunate to make great friends through the program, friends who I am sure will continue to be my friends well beyond college.

## Hendricks, Jason T.

My experience in ROTC has been different than most but an indispensable part of my growth from Soldier to Officer. After having 4 years of experience on active duty, I knew exactly what Army life was like but I wanted to advance and lead Soldiers to the best of my abilities. I found my path through the Green to Gold program and was fortunate to end up in such a solid ROTC program. I am impressed with the future leaders around me and the cadre who shape them. I could not have anticipated the caliber of the Dickinson ROTC program, but I know that I have learned a ton. I have no doubt that this program is constantly getting better and the leaders who come out of this program are second to none.



## Mable, Travis W.



ROTC provided me with a means to attend Dickinson College and expand my Middle East Studies degree abroad. I have participated in the State Department's Critical Language Scholarship Program in Muscat, Oman and on the Army's Cultural Understanding and Language Program in Tunis, Tunisia learning Arabic and Translating from English to Arabic. I am also happy to have worked with the College and ROTC program to earn the Security Studies Certificate. All ROTC cadets attend the Leadership Development and Assessment Course (LDAC) either between their Junior and Senior year or after their Senior year in order to commission as a Second Lieutenant in the US Army. I was lucky to go with the 3rd Regiment in the middle of June. LDAC was different than previous years in that it incorporated more training activities than assessments. The major training we conducted focused on Basic Rifle Marksmanship (BRM) for the M16A2, Chemical, Biological, Radioactive, and Nuclear training (CBRN), First Aid, and squad and platoon level tactics. Every day was filled with different training and assessments. LDAC incorporated challenging yet fun events and I am glad to have experienced it. ROTC allowed me to earn a degree and work on my Army career. I am thankful for the opportunity to learn and serve in the United State Army as an officer after graduation.



Senior Spotlight



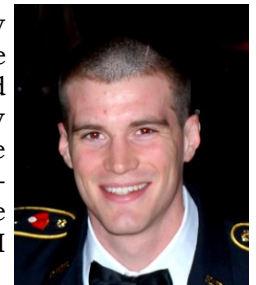
## Peters, Jordan M.



My time as a Cadet in the Blue Mountain Battalion has been without a doubt one of the most formative experiences of my life. Friendships formed and lessons learned are my legacy. From an MSI new to college and new to the Army, I have had the privilege of growing along with my classmates into soon-to-be Second Lieutenants. Four years may not seem like a long time to know somebody, but it's not how long you've known somebody, it's what you've gone through together. Whatever the future may hold for us, I have confidence we will face the challenges using the skills we have gained here at the Blue Mountain Battalion.

## Rento, Benjamin R.

After several years in the Pennsylvania National Guard, I decided to further my career by joining ROTC at Millersville University; one of the best decisions I've ever made. My three years as a Cadet for the Blue Mountain Battalion has been truly life changing. I've learned what it really means to be a leader both in my military career and in everyday life. Learning to overcome the many difficult challenges presented to us during our time as Cadets is something that I will always carry with me. The bonds I've made with my fellow Cadets during my ROTC career are some of the strongest I have. I feel honored to have been taught by such influential and fearless leaders. My ROTC experience is something I never forget.



## Rodgers, Colin W.



The past 4 years have flown by, from freshman STX to LDAC going into my senior year. ROTC has offered me incredible experiences and allowed me to meet fantastic leaders. This past summer I was a part of the 1st regiment at LDAC in Fort Lewis, Washington. This experience was packed full of activities and opportunities. Although it was hard work, it was fun work. My platoon had the opportunity to ride in black hawks on July 4th which was the highlight of my LDAC experience. In addition, firing the various weapons systems was incredible. It was so neat being in a squad at LDAC with members coming from all across the country, from California to Missouri to New York. I learned so much and met some great people. I was also lucky enough to graduate this past summer with RECONDO honors, which was a nice way to cap off a strenuous 30 days. The Blue Mountain Battalion is an elite group of individuals, from the cadre to the MSI class. I am honored to have been a part of this family and will always cherish my memories and friendships I have made. I cannot thank the cadre enough for all the time, effort, and care they put into developing us as adults and future Army officers. It has truly been a pleasure learning from and working with them. Younger cadets – give it your all, all the time. Never settle and strive to be the best you can, whether that be maxing the APFT or acing a test (Embrace the suck!) I look forward to be-



## Smith, Justin M.



ROTC has had a large role on my development as student and young professional. I was lucky enough to receive a contract, after joining the PA Army National Guard and completing basic training, in my sophomore year. The ROTC program was one of the smartest decisions I could have made. From the beginning I have fostered lifelong friendships and professional connections. Through SMP I have shadowed Officers in the National Guard and learned hands on experiences such as drivers training, range operations, and how to interact with soldiers. Through the ROTC program I have gained essential leadership skills that have made helped put me on the path of upper level management in a national financial firm. ROTC has made me a better person with essential skills that directly relate to my career outside the Army. My time in ROTC has let me meet some outstanding people both within the program and in the National Guard. My time in the program has gone by so fast but has been full of experiences you can't receive anywhere else. My next step is accepting a commission in the National Guard Component which is still just the beginning.



This previous summer I was lucky enough to be one of the Dickinson College cadets who were given the opportunity to partake in CULP, a program designed to immerse cadets in other nations cultures through a variety of different ways. I was assigned to go to Asuncion Paraguay from the 26<sup>th</sup> of June to the 27<sup>th</sup> of July; three and a half of those weeks were spent in country. My teams “mission” was to teach Paraguayan military officers English, as well as civilians from the Ministry of Defense.

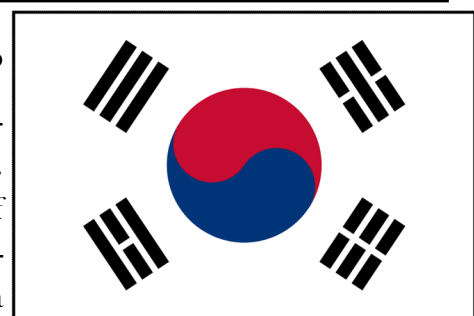


CULP was an incredible experience on many different levels. Spending a month in a foreign country gave me chance to improve my Spanish speaking skills, as there is no better way of improving language capabilities than being surrounded by native speakers. The experiences I partook in are ones I will never forget, such as visiting Igazu Falls in Argentina (A natural wonder of the world), or haggling street vendors in Paraguay’s famous Mercado Cuatro (Market four). More importantly however were the relationships I was able to forge from doing CULP. I made lasting friendships on both a personal, and professional level with my teammates (seven other cadets from around the country) as well as the Officers in charge of us during our mission. Overall, CULP has been the most gratifying, and valuable undertaking I have experienced in my career as an ROTC cadet and would suggest it to any cadet interested! Take the Mountain!

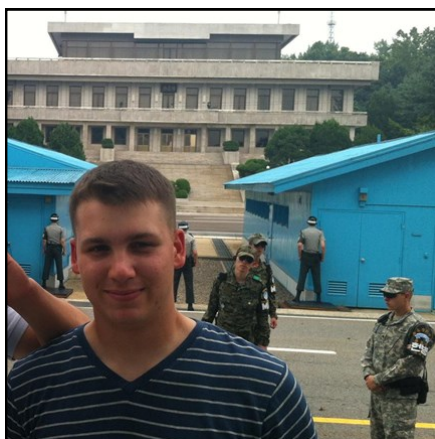


c/ David Ashbridge  
Dickinson College Army ROTC '15

This summer, I had the privilege of attending Cadet Troop Leadership Training in South Korea. Boarding a plane immediately following LDAC graduation, I was more than a little apprehensive to meet my sponsor and his Platoon. After three days of in-processing at the Yongsan Barracks in Seoul, I found myself on a bus bound for Camp Hovey, home of the 1<sup>st</sup> Brigade Special Troops Battalion, Bravo Company. Upon arrival, I met Lieutenant Chang, my sponsor and a Signal Platoon leader from Alabama.



Immediately he briefed me on the weekly battle rhythm, from PT in the morning to motor pool Mondays and even Officer Professional Development on Thursdays. Gradually, I fell into the rhythm of the Platoon, enjoying a new experience and carrying away valuable lessons in leadership. Talking to Privates, Sergeants, and even the Company Commander, I was able to gather a wide variety of experiences and advice. On the weekends, Lieutenant Chang went out of his way to ensure I experienced life stationed in Korea. From walking the bustling streets of Seoul to standing silently staring at the DMZ separating ally from enemy, my time in Korea was spent experiencing new cultures and learning the ins and outs of becoming a successful future Lieutenant in the United States Army.



c/ Jordan Peters  
Dickinson College Army ROTC '14



This summer I participated in Cultural Understanding and Language Proficiency (CULP). Along with a team of ten other cadets from all across the nation, I traveled to Thailand and participated in a Military-Military mission, where my J-team (cadet team) worked in tandem with US Special Forces and the Thai Military. Training was conducted in a Northern Region in Thailand, in a small military town called Lopburi. Training was both rewarding and informative. The US Special Forces were there conducting Joint Combined Exchange Training (JCET). Our J team participated in a long list of training that included: weapons familiarization, weapons training, survival training, English language education, indigenous species education, as well as spent free time on the weekends enjoying the great opportunities that Thai Culture had to offer.



“I got the best of both worlds. During the week it was all business. I would spend the whole day either working with the SF Team conducting training or assisting in the classroom teaching English to Thai Helicopter Aviators. The highlight of my trip was being afforded the opportunity to spend time with some of the most elite warriors in the world, to learn from them, and to have the opportunity to engage them about their careers, and to hear their advice.

Then, on the weekends my team would be cultural and explore sacred temples, climb waterfalls, train in Muay Thai Gyms, barter at Thai markets, taste authentic Thai cuisine, play with tigers, monkeys, snakes, and ride elephants. I could not have asked for a more educational experience.”

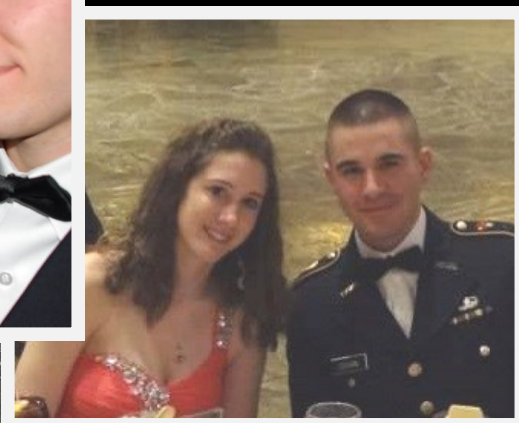
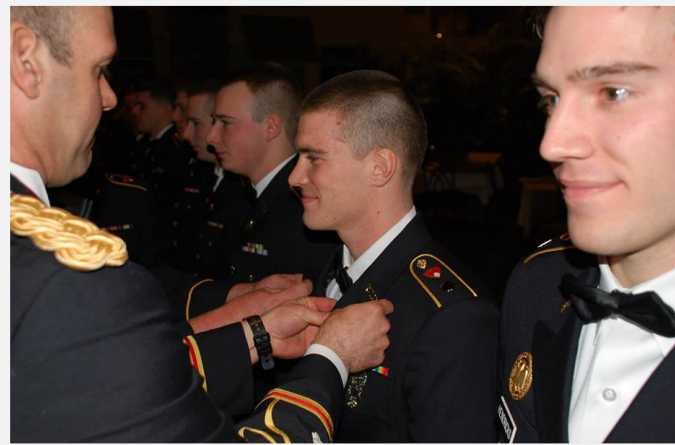
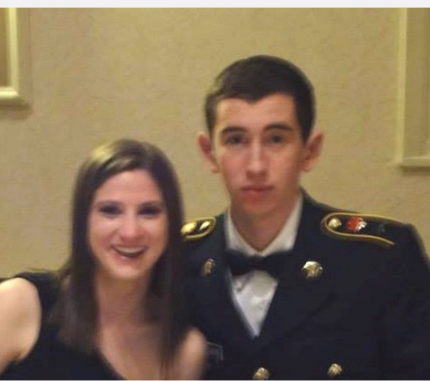
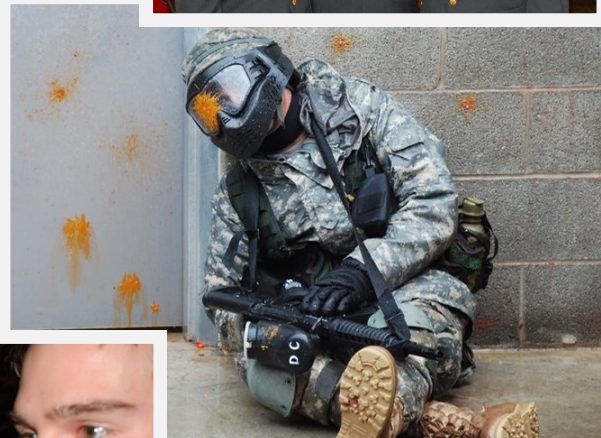
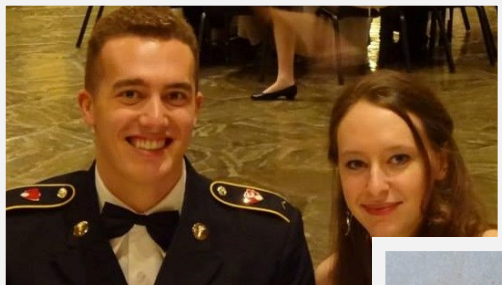
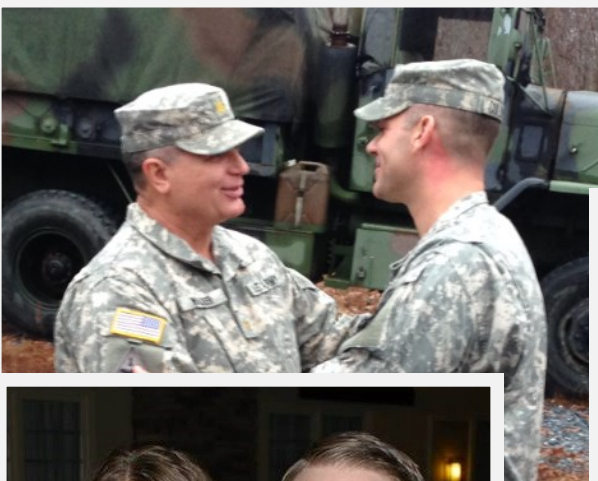
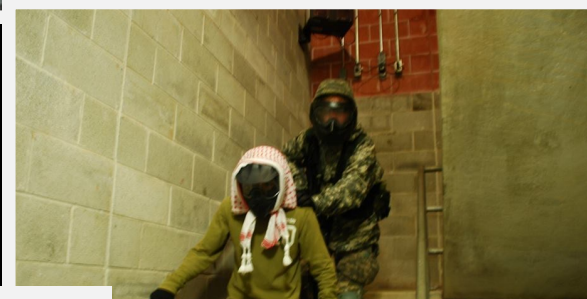
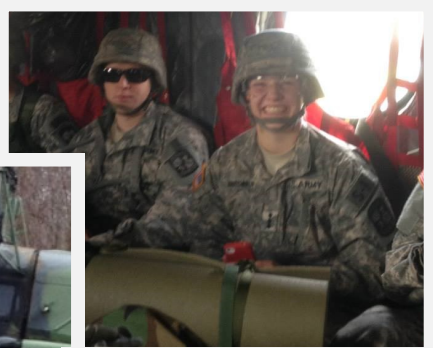


c/

c/ Sean Fay

Dickinson College Army ROTC '15





Just over twelve years ago, one of the most tragic events in American history occurred. On 11 September 2001, thousands of Americans were killed after two planes were crashed into the World Trade center, another plane was crashed into the Pentagon, and yet another was crashed into a field in Pennsylvania after the passengers fought the hijackers for control of the aircraft. As a nation we swore never to forget that day and never to forget those who died on that day.



After twelve years that promise is kept every September eleventh, through ceremonies across the nation. One particular ceremony was held by the ROTC cadets of Dickinson College's Blue Mountain Battalion in Carlisle, Pennsylvania. All of the cadets arrived at 0600 to get accountability and begin rehearsing for the ceremony that would start at 0800. After rehearsing and setting up chairs for veterans and officials from the college the ceremony started. The cadets were put into a mass formation facing the flag and the guests were guided to their seats.

Once everyone was in their place, the color guard began to raise the flag to full mast, then lower it to half mast. A professional bugle player even came out to perform taps during the ceremony. After the flag was properly lowered to half mast, the president of the college placed a wreath next to the flag, along with her cadet escorts, in memory of those who were lost. After all of this a short speech about the tragedy was given to close out the ceremony. The entire event was broadcast live on the local news station, and several personnel from the Battalion were interviewed as well. All and all it was a very successful tribute to those who died in the attacks and was handled very respectfully, and very professionally.



c/ Gregory Sherman  
Penn State Harrisburg '17





Never let it be said that the Ranger Challenge competition is easy or predictable. Every year throws up a new obstacle for the cadets of the Blue Mountain Battalion to overcome. This year, the specter of a government shutdown tested the Ranger Challenge team's ability to adapt to changing circumstances.

Ranger Challenge is truly ROTC's varsity sport. In addition to enhanced physical training in preparation for ruck marching and the Fort Dix obstacle course, the Ranger Challenge team learned skills such as the One Rope Bridge, Tactical Combat Casualty Care, weapon assembly and disassembly, and throwing hand grenades.

Since this year's team was composed of four Dickinson and six Millersville cadets, it was difficult to get the entire team all together at the same time. As a first year member of the Ranger Challenge team, I would like to credit both the cadre and cadets in leadership positions at Dickinson and Millersville for making sure the entire team stayed on the same page.

As the weekend of the competition approached, the team kept one eye on their training and the other on the government shutdown. Uncertainty gripped the cadets as they waited to hear whether the Ranger Challenge competition would be cancelled, postponed or would proceed as planned. Unfortunately, Congress did not get the government up and running in time, and Ranger Challenge was postponed until November.

But regardless of shutdowns or postponements, the BMB Ranger Challenge team was able to adapt and compete in Ranger Challenge 2013. Once the government finally reopened, the competition finally occurred at Ft. Dix on 9-10 November. Our team competed against 41 other colleges and universities across the northeast region and did exceptionally well. The team ended up placing in the top half of all participating teams overall and took home the ribbon for completing the obstacle course in the fastest time. A great event for all involved.



c/Jacob Heybey

Dickinson Army ROTC '15



# Contracting



Cadet Ray Golden '15



Cadet Daniel Cummings '17



Cadet Simeon Khan '17



CDT Christopher Brogger '15



Cadet Christopher Fritz '18



Cadet Ricky Asplen '17



Cadet Elizabeth Miller '17



Cadet Miles Ward '16



Cadet Ryan Corrigan '15



Cadets Jacob Gery, '17 Jacob Grant '17,  
Brian Reid '17 and Kirsten Walsh '17



Cadet Jason Trommer '15

# Award Ceremony



# Farewell

## SFC Jeff Walnoha



Just like every other assignment during my career, I began my time here in the Blue Mountain Battalion without a battle handover and not really knowing what to expect. I arrived in September, shortly after the school year began. I quickly integrated myself into the Cadre and began instructing the MSIIIs. Not knowing what to expect from this assignment, I was thoroughly impressed with the seniors' ability to train and develop the juniors for LDAC. I am excited to see how well our Cadets will do this summer at Fort Knox, KY.

The Cadet Battalion Staff remained extremely flexible as we made changes to the training plan and added additional responsibilities in the planning process. This class of MSIIIs showed commendable determination in all training events, despite the extreme weather that we had to endure. They are an impressive class of Cadets whom I know will perform extremely well next year as MSIVs. The MSIIIs will have big shoes to fill as MSIIIs next year but I feel that they are up to the challenge. The MSIIIs participated in the orders process and filled leadership roles, which better prepared them for this upcoming year.

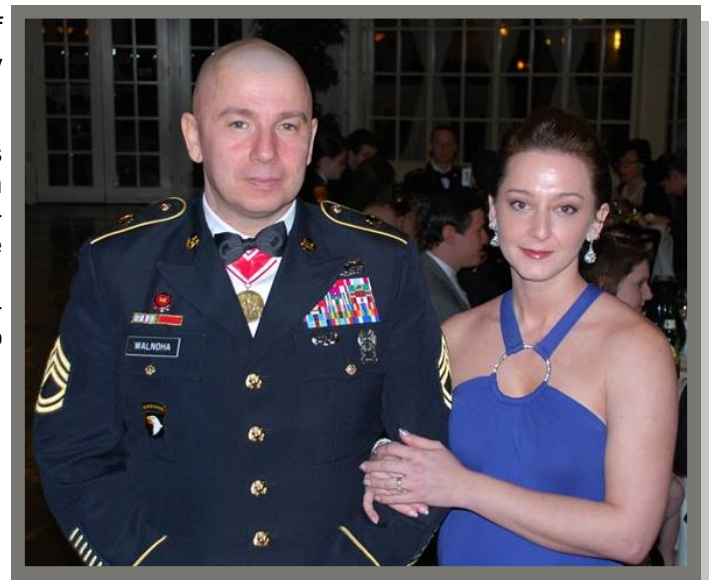
The Ranger Challenge Team and Color Guard both have performed very well during my time here. I am sure they will continue to improve and excel in true BMB fashion with a top finish in the Ranger Challenge Competition. Anyone would be impressed with the amount of hours the Cadets put in to training for this grueling event while most of us are still resting comfortably in our beds. The Field Training Exercise at Fort Indian Town Gap was a success, the MSIIIs performed very well in Land Navigation, Patrolling, and Platoon Operations. The MSIIIs also represented the battalion well during the Joint Field Training Exercise at Fort Dix.

The goal of our organization remains unchanged; challenge and stretch each Cadet to maximize and achieve their potential across the full spectrum of academic achievement, physical fitness and leadership development. Based on their individual and collective efforts during a grueling semester of training, our MSIIIs are positioned to perform exceptionally well at the Leadership Development and Assessment Course (LDAC) this summer. They have displayed and lived up to the highest standards of discipline, integrity, and honor. They have demonstrated a fierce loyalty and respect for each other. They care for, mentor each other, and are always focused on improvement. As we look forward to next Fall, we are already poised to bring in another exceptionally talented group of young Cadets. With hard work and dedication, they will develop into the leaders we know they can be. Good luck to all of you in your future endeavors and I will say farewell with this quote by George Skyeck.

"I was that which others did not want to be. I went where others feared to go, and did what others failed to do. I asked nothing from those who gave nothing, and reluctantly accepted the thought of eternal loneliness ... should I fail. I have seen the face of terror; felt the stinging cold of fear; and enjoyed the sweet taste of a moment's love. I have cried, pained, and hoped ... but most of all, I have lived times others would say were best forgotten. At least someday I will be able to say that I was proud of what I was ... a Soldier."

Train hard, excel, and be safe!

SFC Walnoha



# Farewell Major Craig Walker



Wow! Here we are wrapping up another year. I cannot believe that 5 years have passed since I had the privilege to return to the Army and serve with the Blue Mountain Battalion. The immeasurable support from all of our Schools made this an incredibly rewarding assignment.

The University Presidents, their Staff and Faculty, the surrounding communities and our supporting organizations are key to the growth and success of the ROTC Program. I was fortunate to be surrounded with great people who support our Military, believe in the Army Values, and dedicate themselves to supporting others in reaching goals through life-long learning. Our Universities and Colleges permitted us to conduct military training on Campus, provided resources to support everything we did from Physical Training to helicopter landings. The Blue Mountain Battalion has many friends and supporters in the area. I am honored by everyone's generosity and count myself fortunate to have made so many friends.

I congratulate the MSIV's who will pin on that Gold Bar and embark on the most incredible journey you could imagine. The opportunity, experiences, and rewards are only limited by your own drive and desire. You have proven your exceptionalism by your choice in profession and your performance. Congratulate each other, and then get back to work. Us old guys used to say (and still do), "THE ONLY EASY DAY WAS YESTERDAY". From this day forward, you will lead, train, and care for our soldiers and their families. Your actions and your decisions will impact their lives beyond your comprehension. They must come first, always. You will not fail them!

To the MSI, II, and III Cadets, you are well into the process of becoming "Army Strong". A while back, the Army had another slogan. "BE ALL YOU CAN BE" was in my opinion one of the best trademark slogans ever written. Those words drove me to 300 APFT scores, successful Command assignments, and when I fell short of my personal expectations, the words motivated me to improve and go further. But in those days, there was an additional challenge. The same one you face today.

As you are well aware, the Army is downsizing. Fewer Lieutenants are needed and the competition is extremely tough. When the 2014 class began, I had a list of over 56 people interested in starting ROTC at Millersville alone. Today, you see the four who made it through. Several never showed up, quit before they started. Several more couldn't find the personal strength. However, there were many who came to class motivated to learn and grow. They came to PT to push themselves to become stronger, more fit. They went to the field enduring some cold nights and long training days. In the end, some did not make the cut. I want to thank this group of Cadets for their "Service" also. Regardless of the reason for not being here now, all were critical to our mission. They gave their time and effort to provide the 17 Blue Mountain Battalion Cadets who will Commission a platoon to lead, Cadets to train and develop. They provided real life training to our future leaders. This is not an insignificant contribution.

In return for their "service" they learned a lot about themselves. They found confidence in their own ability to do more than they thought they could. They learned leadership skills that will push them ahead of their peers in their future jobs. Many from this group of cadets will go into their future careers with an understanding and a respect for the sacrifices required of our soldiers and leaders. Some of them will hire Guard and Reserve soldiers and Veterans. One or two might even become millionaire businessmen and offer a 15% discount on Veterans Day! In our business, it is critical that only the best are tasked with the responsibility of leading our soldiers. At some point, after one year or 30 years, our time with the Army will come to an end. If you gave all you had to "be all you can be", then you should be proud of your contribution. Together, all of us will take the training and experiences that we have and go make a difference in this world.

New Lieutenants, your journey is only beginning. You have earned a great honor and you must always "protect this house!" Your success is rooted in the people that support you. Success is dependent on people who believe in our Country, our Military and in you. The relationships you build are the foundation that will make you successful and help you "Live the Dream".

I will be eternally grateful to the Army and to the Officers, NCOs, and civilians here at the Blue Mountain Battalion for allowing me to serve among them. Thank you for your friendship and support. I will always be a soldier until my last day on this earth, so if there is ever anything I can do to support any of you, just call. Call me old fashioned, but I would rather talk to you than text or email. "BE ALL YOU CAN BE" and Stay Army Strong.

Cheers.. MAJ Walker



# United States Army



## Soldier's Creed

*I am an American Soldier.*

*I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.*

*I will always place the mission first.*

*I will never accept defeat.*

*I will never quit.*

*I will never leave a fallen comrade.*

*I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment, and myself.*

*I am an expert and I am a professional.*

*I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.*

*I am a guardian of freedom and the American way of life.*

*I am an American Soldier.*