

# MARGEE M. ENSIGN

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## EDUCATION

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### **Doctor of Philosophy (Ph.D.) in International Politics and Economics**

University of Maryland, College Park, Maryland

### **Master of Arts (M.A.) in Political Science**

University of Maryland, College Park, Maryland

### **Bachelor of Arts (B.A.) in Peace Studies and International Relations**

New College, Sarasota, Florida

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## PROFESSIONAL EXPERIENCE

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2017–Present

### **President**

Dickinson College, Carlisle, Pennsylvania

- Coordinated development of strategic plan
- Established Center for Learning an Action with funding from the Mellon Foundation
- Expanded partnership with U.S. Army War College to include graduate courses in human security and humanitarian response
- Coordinated development of new programs in ethics and inclusion
- Launched revolutionary challenge to engage alumni and increase fundraising

2010–2017

### **President**

The American University of Nigeria, Yola, Adamawa State, Nigeria

- Initiated the university's first strategic plan with Board, faculty and students leading to a unique mission as a Development University
- Raised \$160 million in donations.
- Expanded the AUN Board to include the former head of NSF, two US-based university Presidents (one emeritus) and the European Union Ambassador to Nigeria
- Commissioned four new buildings, including the largest indoor building in Northern Nigeria and raised funds to complete two projects that had stalled--a library and hotel and conference center
- Established a graduate school and hired new faculty, Deans and CFO
- Established new programs for students in community service and service learning and forty-eight study abroad agreements in 25 countries for students as well as faculty exchanges
- Established the AUN School of Law, the first in Nigeria focused on gender, the environment and humanitarian law. August 2016

- Working with the Board Chair, established the Adamawa Peace Council in 2010 that has brought together all major religious, business and government leaders in the region to support peace, development and conflict resolution efforts. Led efforts to feed over 270,000 IDPs in 2014-2016. Led reconciliation efforts and educational programs for out of school children in the state.
- Awards: African Business Leaders Award Distinguished Leadership Award for Excellence in Education, 2011; African Leading University of the Year Award, African Leadership Magazine, 2012, Rotary International Paul Harris Fellow Award 2014, African Leadership Award from the World Center for Corporate Social Responsibility 2015, Women of Jama'atul Nasril Islam Humanitarian Award, 2015, Honorary degree from the American University of Paris, 2015. Tomorrow's Peacemakers Award, December 2016.
- Principal Investigator: USAID Technology Enhanced Learning for All (TELA) project, which was designed to teach 22,000 out of school and IDP children in NE Nigeria.

2006–2010

**Associate Provost for International Initiatives**

University of the Pacific, Stockton, CA

- Developed new international activities and programs for three campuses: Dental (San Francisco), Law (Sacramento) and main campus with Pharmacy, Education, Engineering, Conservatory, Business and College of Arts and Sciences.

***Created a Global Center for Social Entrepreneurship***

- Developed three-course certificate program offered in class and on line (in Rwanda and Uganda), starting summer, 2009. Program led to an MA in International Development and Social Entrepreneurship (2010)
- Raised \$1.5 to support development of the certificate and graduate program
- Raised \$2 million endowment for Global Ambassadors Program that funds 10-12 summer international internships for students from all disciplines
- Moved a microfinance organization to campus that works with 250,000 women in Central America. Developed student internship program with this organization on campus and in Central America.
- Developed twenty international partnerships in social entrepreneurship for campus wide internships and service learning
- Established Global Center Advisory Board with 20 world-renowned social entrepreneurs who raise funds, mentor students, give lectures and assist with strategic planning for the center.
- Established microfinance program for low-income residents in the Central Valley

***Created an Inter-American Program***

- Developed a campus wide certificate program that includes a required international internship and residential learning component. Certificate will certify language and cross-cultural competency to work in a bilingual, environment. This is a cross unit program for students in education, engineering, pharmacy, business, conservatory, international studies and arts and sciences.

- Established the Hispanic Outreach Program that nurtures local Latino/Latina students in grades 4-12 through programs such as Jumpstart, Bilingual Financial Aid Conference and programs for migrant students
- Supported development of Inter-American program at law school with local and Latin American component.

***Established an undergraduate international law specialization***

- Developed specialization with law faculty that is taught on all three campuses.
- Developed linkages between international law students and faculty and electronic Model UN course for 10<sup>th</sup> graders in California.
- Established program for high performing undergraduates with pre-law program and law school

1999–2010

**Dean and Professor**

University of the Pacific, Stockton, CA

- Responsible for recruitment, development, curriculum development, new programs, introduction of new information technologies, and budget. I have chaired the University's Technology Management Committee, Learning Assessment Committee, Web Implementation Committee, Program Review for Enrollment Management and International Education Task Force for our three campuses. Member of the university's institutional priorities committee (budget). (2002-2006) Member of the promotion and tenure committee (2001-2006)

***Key Accomplishments***

- Increased standards and doubled enrollment in undergraduate program
- Raised \$13 million in grants, contracts and gifts
- Developed effective Internet-based recruitment program that was recognized by the American Marketing Association in 2005
- Established limited residency graduate program in intercultural relations with Intercultural Communications Institute in Portland, Oregon; one of six in the United States
- Relocated the California International Studies Project, (CISP) a statewide K-12 teacher education program for 100,000 California students from Stanford to Pacific.
- Developed and implemented school wide assessment and evaluation program that uses a standardized assessment tool (Intercultural Development Inventory)
- Established Pacific Institute for Cross Cultural Training. Responsible for ensuring all faculty, staff and student are interculturally competent. Cultural competency now included Pacific's mission statement
- Raised endowment (\$1.5 million) for annual lecture series that has brought numerous global leaders to campus including President Kagame, Desmond Tutu, President Gaviria, Vice-President Bukonya, and Prime Minister Gro Brundtland.
- Established SIS Advisory Board that raises funds, mentors students, and assists with strategic planning

2009–2010

**Principal Investigator**

**The United States Agency for International Development (USAID)**

- Expanding Entrepreneurship and Building Capacity for Higher Education and for MFIs in Rwanda and Uganda
- Principal investigator for USAID Higher Education and Development (HED) grant to conduct needs assessment and develop programs in entrepreneurship and social entrepreneurship especially focused on microfinance, in Rwanda and Uganda.

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2003–2010

**Principal Investigator**

**California International Studies Project (CISP)**

- Principal Investigator for the California International Studies Project, a state-wide project that trains over 6,000 K-12 teachers and 100,000 students throughout California in world history, geography and international affairs. The million-dollar annual budget is used to train teachers as well as fund the Global Forum, a statewide simulation in international studies. This 20-year-old project moved from Stanford University to Pacific in 2003.

2006–2007

**Principal Investigator**

**Survivors of Torture Research Program**

- Survivors of Torture Research Program funded by the California Endowment for the Humanities Research on survivors of torture living in California. Conducted in conjunction with senior undergraduate and Visiting Professor.

2003–2008

**Senior Investigator**

- HIV/AIDS Rwanda Project Designed and managed a Center for Disease Control (CDC) and Tulane University project in Kigali, Rwanda to train managers to run public health clinics. This project is part of PEPFAR: The President's Emergency Plan for AIDS Relief.

1994–1999

**Associate Professor and Director**

Tulane University, Institute for International Development

- Tulane's program in Washington, DC combined research and a graduate program as well as applied work with the Federal government and international organizations.

***Key Accomplishments***

- Managed an interdisciplinary MS and PhD program in international development.

- Developed of a CD-ROM based, nine-credit course in international development for US Department of State and USAID.

1990–1998                    **Director of the Development Studies Program (DSP)**  
Tulane and American University

- The Development Studies Program was an interdisciplinary teaching and research program for senior Foreign Service officers that was a joint undertaking of American University, Tulane University and the Agency for International Development (USAID), and was housed at the Tulane Institute for International Development. Faculty came from a variety of disciplines and included policy makers as well as academics.

1989–1990                    **Visiting Professor**  
American University

- On leave from Columbia University with the birth of my daughter.

1984–1989                    **Assistant Professor of School of International and Public Affairs**  
**Director, International Political Economy Program**  
Columbia University

- This faculty position included curriculum planning, student advising and the hiring of visiting faculty. The international political economy program was the largest program in the School of International and Public Affairs during this period, with over forty faculty members and 300 students. I was on a leave from 1989-90 at American University.

1985–1986                    **Senior Staff Member**  
Washington, D.C.

- Staff member to Senator Alan Cranston while attending Columbia University.
- Worked on international trade issues and legislation as well as Veteran’s Affairs and Peace Corps.

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## **SELECTED PUBLICATIONS**

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- Co-editor: Special Issue of the Journal *Peace Review* 30(3) Designing Peace and War Curricula, Spring 2019
- Co-Author: *Transactional Radio Instruction: Improving Educational Outcomes for Children in Conflict Zones*, Palgrave Macmillan, Forthcoming, 2019
- “We are Obsessed with Peace: A Story of Peace-Building in Northeastern Nigeria.” *Contemporary French and Francophone Studies*, 20:2, (March 2016) 168-175
- “Local Action to Protect Communities in Nigeria” Oxford: *Forced Migration Review*, October 2016): 22-27.
- *Confronting Genocide in Rwanda*. Editor. Apidama Press, 2014. Second edition, October 2015
- *Rwanda: History and Hope* 2010, Co-authored with Dr. William Bertrand. University Press. Under consideration by PBS as a documentary (Iowa Public Television.)

- Private Bank Loans to Developing Countries: An Artificial Intelligence Model of Lending London: Gordon and Breech, 1989 Reissued in a new volume published by Routledge Press, July, 2010.
- *Contributor: BBC on Line*
- *Ensign, Margee M and Samarasinghe, Sam: Defining, Measuring and Achieving Sustainable Development, Tulane University CD-ROM Development Collection, August, 2001.*
- Ensign, Margee M and Askin, Peter Five Decades of Development, Tulane University, CD-ROM Development Studies Program (DSP) August, 1999.
- Ensign, Margee “*What We Don’t Know About the World/Rebuilding America’s International Knowledge Base*”, *San Francisco Chronicle*, 2006 and numerous op-eds from 2004-08 on international education in the San Francisco Chronicle, Sacramento Bee, Stockton Record, and San Jose Mercury News.
- Ensign, Margee M., Bertrand, William E., Ocampo, Alfredo, Rojas, Oscar “Economic Development Management and Entrepreneurship in the Health Sector in Colombia: Sustainable Development with a New Face,” New York Health Sciences Journal, 1997, Vol. 2, No. 1, pp. 63-75.
- “*Decision Making and Development: A Glass Box Approach to Representation.*” In Artificial Intelligence and International Politics. San Francisco: Westview Press, 1993
- *Doing Good or Doing Well? Japan’s Foreign Aid Program*. New York: Columbia University Press, 1992
- *International Issues Column*, Bi-monthly, The Stockton Record 2000—2009

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## **BOARD MEMBERSHIPS**

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2015–Present	Engagement Scholarship Consortium, Vice-President
2015–2017	American Association of International Colleges and Universities, Vice-President
2012–2013	Founding Board Member, University of Rwanda
2010–2017	Chairwoman, Standard Microfinance Bank, Abuja, Nigeria
2007–2010	Central Valley Microfinance Fund
2002–2007	President, World Affairs Council, San Joaquin Valley
2005–2009	Chairwoman GlobalEyes, International NGO
2003–2006	Member, World Affairs Board, Northern California
1999–2006	Member, Northern California World Trade Center, Sacramento, California
1999–2001	Member of the Board, American Red Cross, San Joaquin Valley
1998–2006	Member of the Board, New York Avenue Foundation